University of Toronto Scarborough
VPAB16 Managing and Leading in the Cultural Sector
Mid-Term Assessment Fall 2025

Due: Thursday, October 16th, 2025 (3:00p.m.-4:30p.m. online synchronous)
Instructor: Inga Untiks

This Mid-Term Assessment is worth 20% of your VPAB16 final grade.
The assessment is comprised of questions related to the provided case study.
You have 90 minutes to complete this assessment.
Once you are done, upload your responses to Quercus.

READ THIS CASE STUDY AND RESPOND TO THE QUESTIONS BELOW

The Revive Arts Collective (RAC) is a mid-sized, community-rooted non-profit cultural organization located in a large urban centre. Its mission is to provide inclusive, community-centered programming that highlights underrepresented voices through visual art, theatre, and interdisciplinary projects.

For over a decade, RAC was led by its founding Executive Director, Sofia, an artist-turned-leader known